



STATE OF MARYLAND

Community Health Resources Commission

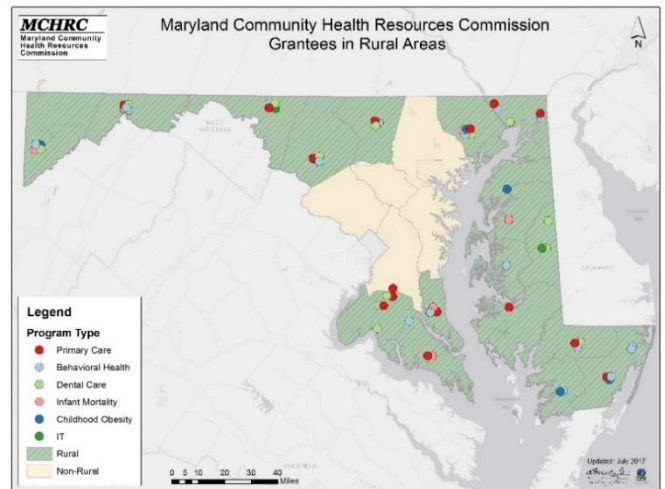
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Larry Hogan, Governor - Boyd Rutherford, Lt. Governor
Elizabeth Chung, Chair – Mark Luckner, Executive Director

May 5, 2021

Community Health Resources Commission: Grants Supporting Programs in Rural Communities

The CHRC has awarded 347 grants totaling \$85.9 million. Of the 301 program grants, over half (148, \$37.9 million) have supported programs that to-date have provided more than 122,000 residents access to primary care, behavioral health care, dental, women’s health, childhood obesity and diabetes prevention and management services in the 18 rural jurisdictions of the state. These grants have provided start-up funding to enable safety net providers to increase their capacity and have supported innovative and replicable programs to address the social determinants of health of vulnerable rural populations. In FY2020, the CHRC also awarded 16 COVID-19 virus pandemic emergency grants to rural community health organizations and 18 grants to Local Health Improvement Coalitions (LHICs) serving rural counties to expand operational capacity and support local community initiatives aligned with the Maryland Diabetes Action Plan to improve diabetes prevention and diabetes management.



West Cecil will work with community partners in screening and identifying vulnerable and at-risk individuals with uncontrolled hypertension and diabetes to improve clinical outcomes.

Corsica River Mental Health Services, Inc. (21-010). This program will fund expansion of the Care Connections program to increase access to primary and preventative health and dental care services and other community resources that address social determinants of health (SDOH), reduce health inequities, and provide technology-supported interventions to address chronic conditions for a population that repeatedly uses emergency department and inpatient resources. Shore Regional Health and Choptank Community Health staff will identify eligible individuals and upon consent and enroll these individuals in the program. Once enrolled, participants will receive a welcome message from the GoMo Health Concierge Program communication platform and a HIPAA-compliant care concierge application. CC staff will reach out within 48 hours, conduct an assessment, and develop a person-centered Care Plan within three days of

FY 2021 Grants (10)

The following FY2021 grant programs are currently under implementation.

West Cecil Health Center (21-009). This program will support procurement and implementation of Health Information Technology in the form of a clinical health dashboard and the salary of full-time Data Analytics employee. The clinical health dashboard will be used to perform risk stratification of identified vulnerable and at-risk patients. West Cecil will then employ a Nurse Case Manager to follow-up with these individuals, provide case management, and work with community partners to provide linkages to chronic disease management resources and care.

contact to quickly initiate access to the identified need for resources.

The Coordinating Center (21-020). The program will support expansion of the VPhysicians & Kids program to Allegany and Caroline Counties, with the overall goal of establishing a medical home and care coordination services for children in these jurisdictions. The Maryland Rural Health Association (MRHA) will provide outreach to rural health care services and community-based services, including school-based health centers (SBHCs) and wellness centers.

Pressley Ridge (21-023). Funding will support the expansion of the HOMEBUILDERS® family preservation model into Washington County. The HOMEBUILDERS program works with families and parents facing addiction and promotes family preservation. This program has proven successful in in Allegany, Garrett, and Baltimore Counties. Funding will cover the salary of two new Licensed Clinical Social Workers (LCSWs) and partial program oversight staff.

Stone Run Family Medicine (21-024). The program will support implementation of the "Open Table" concept through two clinic practices, Stone Run and Clinica (a charitable clinic which specializes in serving Spanish-speaking residents with financial and language barriers). Open Table is a non-profit training organization that specializes in developing and directing the "social and relational assets of community-based volunteers to support vulnerable families and residents with complex needs." The program goal is to leverage community and social and relational networks to provide support that transcends traditional safety net programs.

Mountain Laurel Health Care (21-026). The program will expand the current diabetes prevention program (ADAPT – Appalachia Diabetes Awareness Prevention Program) by adding a new mobile medical unit to meet residents "where they live, work and play" to provide nutrition, diabetes, and weight management education. Individuals at-risk/pre-diabetics will be referred to the accredited Diabetes Prevention Program at Garrett Regional or AHEC West; individuals with active, uncontrolled diabetes will be referred to Mt Laurel's chronic care management

teams. The program will address two key SDOH by tapping its 340B pharmacy for low-income patients and providing transportation via two full-time van drivers.

City of Frederick DHHS (21-027). Funding will support a new "Integrated Behavioral Health services program" that will: (1) embed a new behavioral health specialist/Licensed Clinical Social Worker at Frederick Community Action Agency (FCAA) with the stated goal of reducing ER visits for non-emergent needs.

St. Mary's County Health Department (21-029). The program will support the opening of two new school-based health center (SBHC) sites. These will be the first SBHCs in St. Mary's County, and will provide primary care and mental health services. Besides serving students and teachers of the school, the SBHCs are intended to be utilized for community testing, vaccinations, and telehealth services for the broader community.

Community Free Clinic (21-030). Funding will support access to care for vulnerable residents through a new transportation program and upgraded 211 services. Community Free Clinic will contract with the Washington County Action Council to provide two buses for five hours a day and five days a week. The Council also has the flexibility to offer transportation services on weekends and holidays. Updating the 211 services (e.g., updating the current list of providers) will encourage increased utilization of the transportation services and greater integration of health and social services.

Mosaic Community Services (21-031). This program will provide internet-enabled tablets to facilitate psychiatric rehabilitative services for 200 adults with serious and persistent mental illness who are enrolled solely in Mosaic's six Psychiatric Rehabilitation Programs. It also will support the development of additional online psychiatric rehabilitation content and curriculum. Tablets will provide clients with virtual access to: daily psychiatric rehabilitation services; primary care and other healthcare services via telehealth; other virtual rehabilitative services such as music therapy; a Google Classroom with mental health rehabilitation resources and content; and the Sheppard Pratt

YouTube platform. Clients also are provided with basic case management services, such as assistance in securing entitlements, coordination of services, and liaison with external somatic and mental health services.

Open Grants (28 programs)

Open FY 2020 Grants

The following FY2020 grant programs are currently under implementation.

Salisbury-Wicomico Integrated First Care Team (SWIFT) City of Salisbury (20-001). This program supports expansion of the current CHRC funded Mobile Integrated Health/EMS diversion program in Salisbury, providing real time access to in-home primary and preventive care services and chronic disease management to Wicomico County residents outside the Salisbury City Fire District service area.

Frederick Health Hospital (20-002). This program supports and expands a care coordination service program for low-income seniors living in single-unit housing who present with complex health care and social service needs. The program will provide an array of services and care coordination to help these residents continue living at home and reduce avoidable hospitalizations through a partnership with the Frederick County Aging Department. This program could provide a useful blueprint for other jurisdictions to prepare for its aging population.

Somerset County Health Department (20-008). This program supports the opening a new School-based Wellness Center (SBWC) at Washington High School for students and staff. Many Washington High School students live in distressed neighborhoods and are at greater risk for negative outcomes including poor physical and mental health, delinquency, and high-risk sexual behavior. The SBWC will address several healthcare service delivery gaps, social determinants of health and health disparities. The CHRC has supported a number of SBHCs and currently staffs the Council on Advancement of SBHCs.

Corsica River Mental Health Services, Inc. (20-010). The Care Connections program supports a care transition team providing services to individuals

following hospital discharge. The Care Connections Team conducts comprehensive health assessments and develops person-centered care plans within 2-3 days of discharge. The Team will use Motivational Interviewing, Illness Management Recovery, a Wellness Recovery Action Plan and Family Psychoeducation practices to initiate and maintain participant engagement. The program will use the GoMo Health Concierge mobile application to deliver personalized text messages about nutrition, health, exercise, and emotional support to encourage participants to proactively manage their care.

Choptank Community Health (20-011). This program funds the initiation of mental health services for vulnerable adults and children at the new Denton practice, in an underserved area for behavioral and substance use treatment. The new program will help promote integration of somatic and behavioral health services on-site rather than through a contractual partnership with an existing mental health provider. Choptank currently offers MAT at one other primary care practice and this grant will support future provision of SUD treatment at the Denton location.

Pressley Ridge (20-012). This program supports the HOMEBUILDERS model, which is an evidenced-based family preservation program that serves families impacted by the opioid crisis who are referred by Child Protective Services, with specific focus on infants and children at serious risk for removal from the home. The program provides intensive in-home services to vulnerable families with complex health and social service needs over a 28-day period, and referrals for specialized addiction services outside the home.

Worcester Youth & Family Counseling (20-013). This grant will expand existing service capacity and accelerate access to mental health services for vulnerable, at-risk low-income residents on the Eastern Shore by helping to reduce a current two-month waiting list. The program supports a licensed clinical supervisor and a master's level social work graduate during completion of their required 3,000 hours of supervised clinical social work required for LCSW licensure.

Garrett County Lighthouse (20-014). This program supports the initiation of an Adolescent Psychiatric Rehabilitation Program (PRP) to serve children and adolescents ages 10-17 years, who suffer with a chronic mental illness, with or without a co-occurring substance use disorder (SUD). Garrett County currently does not have an Adolescent Psychiatric Rehabilitation facility. The grantee is pursuing a partnership with the local Board of Education to attempt in-school client contact when on-site services or in-home visits are not feasible.

Meritus Medical Center (20-018). This program supports screenings for individuals with SUD treatment needs, providing crisis intervention and stabilization, care planning and care coordination, and ongoing support through recovery. The program will focus on care gaps following discharge. The program team will follow-up and maintain contact with SUD patients for 100 days post-discharge, institute a peer support program following crisis intervention/stabilization at the hospital and address social determinants of health and barriers to support services during recovery.

Moveable Feast (20-019). This grant expands the currently successful program delivering free medically tailored meals to vulnerable low income, home bound individuals who have prediabetes or diabetes and other chronic conditions, and who experience food insecurity and malnutrition. Clients are offered medical nutrition therapy courses and receive the added benefit of increased social contacts with Mobile Feast staff and volunteers.

Food and Friends (20-029). This Grant supports expansion of the current home-delivered medically tailored free meals program for individuals identified by MedStar Family Choice and MedStar Health with diabetes, food insecurity, malnutrition, and limitations of Activities of Daily Living. The program will continue building the case for coverage by public and private payors to address social determinates of health. The grantee also navigates clients to the Supplemental Nutrition Assistance Program (SNAP) and public health insurance. Transportation and nutrition education barriers are overcome through the delivery of meals.

Chesapeake Food Pantry (20-021). The grantee is the largest food pantry in Southern Maryland. Funding will support implement the Eat Smart, Move More Calvert! pilot program serving low income food pantry clients with diabetes and/or prediabetes. The program will hire a Food Ambassador to develop a team of volunteer health coaches and provide for cooking classes and food distribution costs. The program will leverage multiple health resources and community supports to address social determinant of health needs of participants.

Cecil County Health Department (20-023). Cecil County HD will implement the County Diabetes Action Plan Program to expand delivery of the evidence-based National Diabetes Prevention Program (NDPP) to under-served, vulnerable low-income individuals whilst addressing common barriers to program recruitment and retention including lack of transportation and high medical expenses. Childcare vouchers will be distributed to parents to encourage NDPP attendance. Cecil County HD will convene their Local Health Improvement Coalition (LHIC) as the coordinating body.

Mountain Laurel Medical Center (20-025). This program will expand access to chronic care management for uninsured/underinsured, low-income patients with uncontrolled diabetes at three primary care delivery locations, offering free diabetes self-management education classes to improve diabetes self-management and health outcomes. The program will employ a LPN Navigator to help patients secure their diabetes medication through assistance programs and two RNs to deliver the diabetes self-management education programs.

Lower Shore Clinic (20-027). This program aims to improve access to healthy food for vulnerable clients with serious mental illness (SMI) who have prediabetes and diabetes by hiring a Healthy Foods coordinator to develop sustainable relationships with farmers, food distribution companies and local supermarkets to obtain food that is about to expire and will otherwise be wasted, to improve food security, stretch food budgets and supplement SNAP. Clients will also receive nutrition education, training on food preservation techniques and safe food storage, and opportunities to engage in physical

activity, following the evidence based Geisinger Health System "Farmacy" model.

Upper Shore Aging (20-030). This program aims to increase diabetes risk screening for all low-income seniors served by the grantee, including those attending their senior centers and home bound seniors. Home screenings are performed in partnership with Meals on Wheels (MoW). The program will also increase awareness of diabetes risk factors and provide risk prevention education. MoW will deliver fresh fruit and vegetables with home meals to address food insecurity. The grantee will work to increase collaboration among health care providers and the Kent County HD and DSS to increase no cost access to Diabetes Prevention Programs.

Open FY 2019 Grants

Family Healthcare of Hagerstown (19-002). This program provides health care and care coordination services for complex patients who are chronically ill and/or discharged from the hospital. The program employs two LPNs to provide telephone and face-to-face support to individuals before their first provider visit to address applicant care barriers upon referral, perform medication reconciliations, and obtain medical histories. The program seeks to decrease patient no-show rates, thereby generating additional patient fee-for-service revenue.

Health Partners (19-005). This new care management program seeks to increase patient participation in disease management, increase preventative screenings, and reduce avoidable hospital ED visits. The program will expand access to new services for underserved, vulnerable and isolated residents. The grantee is also supported by local partners including Charles County Commissioners and the University of Maryland Charles Regional Medical Center which provides the program with patient referrals.

Mosaic Community Services (19-007). This program expands access to dental services for the organization's highly vulnerable patients with mental illness and/or substance use disorders. These patients are also impacted by chronic diseases including diabetes and hypertension, have poor diets

and have delayed seeking dental care. The program provides dental services from private providers who will serve Mosaic clients in the Psychiatric Rehabilitation Program and Health Home Program at six sites in Harford and Carroll Counties.

Western Maryland AHEC (19-010). This program expands an existing dental program for low-income adults in western Maryland. The program will target individuals who are in recovery from opioids and other addictions and have delayed accessing dental services. A Community Health Worker works with program participants to overcome the social determinants of health that prevent accessing care. Participants will also be screened for somatic health and social support needs.

Cecil County Health Department (19-016). This program provides services to low-income pretrial detainees involved with the Office of the Public Defender on misdemeanor or nonviolent felony charges who have a substance use disorder and lack access to appropriate treatment services in the community. The program will screen detainees and connect/serve them with treatment, support with a peer recovery specialist, and referral to other services as needed.

Queen Anne's County Health Department (19-019). This program promotes screening and access to behavioral health services for patients in the existing 5 Mobile Integrated Health (MIH) program in Queen Anne's County. Individuals will be able to access a Peer Recovery Specialist who performs an in-person follow-up visit. The program also provides telehealth services, which provides Screening, Brief Intervention and Referral to Treatment (SBIRT) for disadvantaged populations.

Worcester County Health Department (19-021). This program addresses obesity prevalence among youth and adults in the jurisdiction through several intervention strategies that include online education learning modules; coaching and wearable technology; community gardening programs; linkages with local food pantries; virtual and in-person cooking demonstrations and grocery store tours. Program referrals will come from the Health Department and Chesapeake Health Care. The overall goals of the program are to promote

healthier lifestyle choices (both exercise and nutrition) among the target population, weight loss, weight management, and improved food security.

Washington County Health Department (19-022). This program supports the use of a mobile farmer's market to get locally grown fresh fruits and vegetables into the city of Hagerstown where there is no supermarket access for vulnerable populations. The vendor will sell the produce at Title I schools, low-income housing sites, the Commission on Aging, congregate meal sites, and the senior center. The mobile farmer's market will accept food stamps/EBT, WIC vouchers, and cash. In addition, the program involves providing nutrition education provided by Meritus Medical Center, the County Health Department, and a local dietician.

Somerset County Health Department (19-023). This grant supports implementation of the Sustainable Change and Lifestyle Enhancement (SCALE) for Families program, a comprehensive weight loss and health improvement plan for low-income and uninsured adults modeled after an evidenced-based program in West Virginia. The program targets women of childbearing age in Somerset and Wicomico Counties with reported BMI over 30, children under 18 at risk for obesity, and minority populations.

Open FY 2018 Grants

Frederick Memorial Hospital (18-020). This program seeks to implement the evidence-based "5-2-1-0 Campaign," a nationally recognized childhood obesity prevention program. The

program involves multiple intervention strategies to fight obesity through engagement of students and families through the Frederick County Public School System.

Open FY 2016 Grants

Wicomico County Health Department (16-009). This grant supported the opening of a new school-based health center (SBHC) in Salisbury. The SBHC is open to students and adult staff members of the school and will provide a new access point for both primary and behavioral health services.

Completed Grants (109 programs)

Harford County Health Department (19-001). The *Meaningful Environment to Gather and Nurture* (MEGAN's Place) program provided a supportive, non-judgmental, and restorative place to improve perinatal health outcomes and build family resiliency skills. The program served at-risk pregnant and postpartum women and their families, with a specific emphasis on women with substance use disorders, employing evidence-based practices from existing programs, including Harford's current Healthy Families program

and Helping Families Recover program.

Lower Shore Clinic (19-003). This program expanded the Lower Shore Clinic's existing Assertive Community Team (ACT) into Caroline, Dorchester, and Talbot Counties. Clients served by the ACT teams have serious and persistent mental illness and often have complex comorbid medical health conditions and are utilizers of high-cost services. The ACT team consisted of a Psychiatric Nurse Practitioner, Registered Nurse, Substance Use Counselor, and Vocational Counselor

who provided behavioral health services to individuals with substance use treatment needs. The Team assisted clients in developing preventative health care skills and relationships with primary care providers and address social determinants of health.

MedStar St. Mary's Hospital (19-006). This grant supported the opening of a new dental practice, East Run Dental Services, in Lexington Park, which prioritized serving Medicare and un/underinsured individuals living in the southern corridor of St. Mary's County. The dental clinic, located in the existing East Run Medical Center, provides primary and behavioral health services. The grant funded a new dentist and the costs of dental supplies, while the hospital contributed funding for the salaries of a dental hygienist, a dental assistant, and front desk staff.

Harford County Crisis Center/Upper Chesapeake Health (19-018). This grant supported the opening of a 24-hour Walk-in/Urgent Care Center and an Assertive Care Treatment Program. The new Walk-in/Urgent Care Center provides 24-hour access to behavioral, mental, and addiction services. The program provides an array of services, including a 24-hour crisis hotline; outpatient mental health; SUD treatment and MAT services; residential crisis beds; a mobile crisis team; and an ACT team for individuals with serious mental illness, including referrals to community providers.

Choptank Community Health System (18-001). This program addressed the dental workforce challenges in a rural area of the state by expanding access to pediatric dental services through a new dental practice in Denton, in partnership with the University of Maryland School of Dentistry. A Dental Fellow provided pediatric dental services at existing Choptank clinics in Federalsburg, Goldsboro, and Cambridge.

Talbot County Health Department (18-002). This program established a Rural Health Collaborative working across five counties (Queen Anne's, Kent, Talbot, Caroline, and Dorchester) to improve the integration of clinical, social, and preventative health systems. The Collaborative focused on improving health care for low-income residents and develop models for integration replicable in other rural areas.

Wicomico County Health Department/EMS (18-006). The SWIFT program reduced preventable 911 calls through a team consisting of an emergency medical technician and a registered nurse who identified frequent callers to 911 for non-emergent conditions, conducted welfare checks, case management, safety planning, and offered referrals to primary care physicians, medical specialists, and, if necessary, in-home care providers.

Wells House (18-010). This program provided somatic care services at two addiction treatment facilities in Western Maryland. Many of the patients at Wells House have complex medical needs and providing integrated behavioral and somatic care to reduce avoidable hospital utilization for this vulnerable population. The program utilized a nurse practitioner and medical assistant to perform health assessments, provide necessary health education, and address other somatic health issues.

Atlantic General Hospital (18-011). This program developed a new interdisciplinary chronic pain management center to provide access to somatic and behavioral health, and therapy services to help patients relieve chronic pain without the use of opioid medications. For those with Substance Use Disorders, the intervention offered a concentrated outpatient program using a multi-disciplinary approach to reduce or discontinue the use of opioids for pain management.

Upper Bay Counseling and Support Services (18-012). This program provided integration of behavioral health and somatic care by placing therapists in the offices of Union Primary Care, the largest primary care provider in Cecil County. The program implemented the Screenings, Brief Interventions, and Referrals to Treatment (SBIRT) Model for those with substance use issues. This program expanded access to integrated behavioral health services in this underserved area.

Western Maryland Area Health Education Center (18-016). This program expanded an existing successful dental program that served two jurisdictions (Allegany and Garrett Counties) into a third jurisdiction (Washington County). The program provided access to reduced price dentures for low-income residents of Washington County who faced a

number of barriers accessing health and dental care. A Community Health Worker worked with vulnerable residents to overcome the social determinants of health which hinder access to care. Participants were also screened for somatic health and social support needs.

Worcester County Health Department (18-019). This program enhanced an existing Medication Assisted Therapy (MAT) program through the addition of Naltrexone. The target population included: (1) Individuals released from inpatient addictions treatment programs; (2) inmates leaving Worcester County Detention Center with opioid addiction; and (3) individuals involved in Drug Court.

Health Partners (17-002). This grant supported access to primary care services in two sites in Charles County, an existing site in Waldorf and a new site in Nanjemoy.

Way Station (17-004). This grant used “Care-at-Hand” technology by a network of community behavioral health providers (multiple jurisdictions) serving individuals with Serious Mental Illness. The program focused on clients who are high utilizers of hospital resources to help improve the quality of client care.

Worcester Youth & Family Counseling (17-005). This grant supported increasing access to behavioral health services in the community by expanding the capacity of the organization to hire additional clinical staff. The organization currently has a three-month waiting list for clients seeking services.

Cornerstone Montgomery (17-007). This grant supported the creation of a data warehouse developed by the Community Behavioral Health Association to assist community behavioral health providers across the state to collect patient clinical outcome data.

Calvert County Health Department (17-008). This grant supported an innovative re-entry program to address the social determinants of health impacting formerly incarcerated individuals and develop concrete measurable outcomes to track and demonstrate the performance of re-entry programs at the local level. The program was also supported financially by the Governor’s Office of Crime Control

and Prevention.

Somerset County Health Department (17-011). This grant supported a multi-disciplinary approach to combat child and family obesity and promote food security through a nutritional home visiting program. The program also provides nutrition education in the schools; garden fresh produce distribution; and transformation of abandoned asphalt slabs into "Fitness Towns."

West Cecil Health Center (17-013). This grant supported an expanded dental program in Cecil County through a partnership with the University of Maryland Dental School. Under a cooperative agreement, West Cecil agreed to take over operations of the Dental School's clinic and maintain its status as a clinical teaching site.

Allegany County Health Department (17-015). This grant supported the expansion of the capacity of the organization to provide dental services for adults and children and is designed to help reduce preventable dental-related visits to the hospital emergency department.

Health Partners (17-016). This grant supported the expansion of access to dental services in Charles County, a dentally underserved area of the state, by supporting Health Partners’ expansion of dental services at a new site in Nanjemoy.

Pressley Ridge (17-020). This grant supported use of the evidence-based HOMEBUILDERS® model to increase family engagement in substance use treatment with a goal of family preservation by increasing access to behavioral health and wraparound services. HOMEBUILDERS® provides intensive, in-home crisis intervention, counseling, and life-skills education for families who have children at imminent risk of placement in state-funded care. The Center works closely with the Allegany County Department of Social Services to provide services for children who are removed from their parents due to substance use.

Youth Ranch (17-018). This planning grant enabled the organization to develop a business plan that identifies a model of care for substance use treatment programs that reflects clinical best practices and is

financially sustainable. The planning grant is also designed to assist the grantee in leveraging additional capacity-building grants from local private foundations in Frederick.

Queen Anne's County (17-019). This planning grant will enable the organization to develop a dental care access program for vulnerable populations that is financially sustainable.

Allegany Health Right, Inc. (16-001). This grant supported expansion of the organization's existing Dental Access Program to serve low-income seniors and disabled adults. The program continued Allegany Health Right's model of community outreach and engaging private dentists to provide dental services at a discounted rate of 50%-80%.

Carroll County Health Department (16-003). This grant supported the expansion of access to pediatric dental services in Carroll County by modernizing the outdated equipment of Carroll's existing dental program and enabling the grantee to upgrade the practice management system.

Mountain Laurel (16-004). This grant supported a program to provide dental screenings and referrals to discounted dental care for patients of Mountain Laurel with chronic diseases such as diabetes, hypertension, and cardiovascular disease.

Garrett County Health Department (16-005). This grant supported the use of telehealth technology to increase access to Medication Assisted Therapy (MAT) and responds to the recommendations of the Governor's Heroin and Opioid Emergency Task Force. The program involves a collaboration between the Garrett County HD and the University of Maryland School of Medicine, Department of Psychiatry.

Lower Shore Clinic (16-012). This two-year grant supported implementation of the "CareLink" program that targets individuals with behavioral health needs who visit Peninsula Regional Medical Center in high volumes and provides intensive case management services for these individuals post-hospital discharge.

Charles County Health Department (16-013). This grant supported an innovative public health-EMS-hospital partnership that addresses overutilization of EMS and ED services by assisting frequent ED/EMS

users to manage their chronic conditions in a primary care setting or at home. The program was a collaboration among the Health Department, Charles EMS, and Charles Regional Hospital.

Allegany Health Right, Inc. (15-002). This grant supported the expansion of the organization's existing Dental Access Program to serve Medicaid-covered adults. The program continued Allegany Health Right's model of community outreach and engaging private dentists to provide dental services at a discounted rate of 50%-80%.

Frederick Memorial Hospital (15-003). This grant supported a partnership between Frederick Memorial Hospital and the University of Maryland Dental School (UMD) to reduce dental-related ED visits. UMD used a clinic at the Frederick Memorial Hospital as a rotational practicum site to provide care to vulnerable patients.

Health Partners (15-005). This grant expanded the organization's existing Dental Access Program to serve adults covered by Medicaid. The grant built on a past CHRC award to assist the clinic in transitioning from a grant-based revenue model to billing third-party payers for primary care services provided.

Calvert County Health Department (15-007). This grant supported an acceleration of ongoing behavioral health integration efforts in Calvert County through the "Program Phoenix" program, which expands access to behavioral health and medication assisted addiction treatment to those suffering from Substance Use Disorder.

Harford County Health Department (15-008). This grant supported a partnership between Harford Health Department and Upper Chesapeake Health to identify and provide care coordination and disease management services to high-risk, high-cost individuals to reduce avoidable hospital utilization.

Calvert County Health Department (14-004). This grant supported a program to reduce infant mortality rates by creating a "one-stop shop" of integrated behavioral health and social services for substance-using women and expectant mothers.

Allegany Health Right, Inc. (14-005). This grant supported the expansion of the organization's

existing Dental Access Program to serve disabled adults. The program continued Allegany Health Right's model of community outreach and engaging private dentists to provide dental services at a discounted rate of 50%-80%.

Charles County Health Department (14-006). This grant supported a school-based dental program that screened children in the Charles County public school system and provided access to fluoride, dental sealants, and clinical services in an area lacking in an oral health safety net infrastructure.

Frederick Community Action Agency (14-007). This grant supported the provision of oral health care services to disadvantaged and low-income children and adults in Frederick County. The program also provided oral health education to participants.

West Cecil Community Health Center (14-008). This grant supported the opening of a new Federally Qualified Health Center (FQHC) site in Harford County. The new FQHC site offers primary care services in West Cecil in a Medically Underserved Area (MUA) between Aberdeen and Havre de Grace.

Mental Health Association of Frederick County (14-012). This grant supported the expansion of access to behavioral health services and reduction of behavioral-health related hospital emergency department visits at Frederick Memorial Hospital. The grantee expanded the hours of a new behavioral health urgent care/walk-in service, which is available to residents regardless of ability to pay.

Worcester County Health Department (14-014). This grant supported a program to improve access to somatic/primary care services for adults who have Serious Mental Illness and/or addictions illness.

Access Carroll (14-015). This grant supported the long-term financial sustainability as the grantee transitioned from a grant-based billing model to billing Medicaid and private payers. The grantee provides access to primary care, behavioral health, and dental services for low-income individuals.

Health Partners (14-016). This grant assisted this free clinic as it transitions from a grant-based billing model to billing both Medicaid and private payers.

Allegany County Health Department (14-017). This grant supported the provision of dental services to disabled adults in Allegany County. The grantee served as a referral and coordinating agency for underserved, uninsured adults in Allegany County.

Somerset Health Department (14-020). This grant supported a public outreach campaign to reduce rates of childhood obesity in Somerset County by: 1) creating after-school opportunities for physical activity; 2) expanding access to affordable healthy food; and 3) providing home visitation and health coaching for youth deemed at highest risk of obesity.

Dorchester County Health Department (HEZ-003). This multi-year grant supported a program which targeted primary care and behavioral health issues by employing health care services teams that included peer recovery support specialists, community health outreach workers, mobile health care crisis teams, and school-based wellness programs.

MedStar St. Mary's Hospital (HEZ-005). This multi-year supported a program to expand access to primary and behavioral health services to reduce emergency department and hospital admissions for behavioral health conditions, obesity, and key chronic conditions such as hypertension and diabetes.

Allegany County Health Department (LHIC13-001). This grant supported the use of Community Health Workers to link patients to community resources, create a community resource guide, support cultural competency provider training, and provide access to subsidized transportation services.

Tri-County/Lower Shore (LHIC13-003). This grant supported a program which targeted diabetes-related hospital ED visits through a comprehensive care coordination model to link frequent ED users with access to primary care in the community.

Cecil County Health Department (LHIC13-004). This grant supported the Cecil County Community Health Advisory Committee program aimed at the reduction of behavioral health-related ED visits.

Charles County Health Department (LHIC13-005). This grant supported expanding access to primary care services through the establishment of a Patient Centered Medical Home in Nanjemoy (Western

County Family Medical Center).

Harford County Health Department (LHIC13-007). This grant supported a comprehensive coordinated care and preventative mental health program to improve overall health outcomes for high-risk residents to decrease ED utilization and to expand the grantee's Comprehensive Women's Health Program care coordination model.

Kent County Health Department/Mid-Shore (LHIC12-001). This grant supported a program to address obesity among African American adults and children residing in the mid-shore region through a nutritional intervention targeting African American churches.

Tri-County/Lower Shore (LHIC12-002). This grant supported a program aimed at the prevention and management of diabetes in Somerset, Wicomico, and Worcester Counties. The program used the National Diabetes Prevention Program (NDPP) that promotes healthy eating, physical activity, and weight loss to prevent and delay diabetes.

Allegany County Health Department (LHIC12-003). This grant supported a program to reduce tobacco use and address alcohol and substance use in Allegany County.

Calvert Memorial Hospital (LHIC12-006). This grant supported a program to reduce ED utilization for diabetes related conditions in Calvert County through patient education.

Carroll County Health Department (LHIC12-007). This grant supported a program to increase the urgent care capacity of an existing Outpatient Mental Health Center to provide an alternative to the use of the Emergency Department for individuals seeking care for a behavioral health condition.

Cecil County Health Department (LHIC12-008). This grant supported the implementation of a needs assessment and evaluation of Cecil County's substance use continuum in order to provide the county's local health improvement coalition with a blueprint to guide its work.

Charles County Health Department (LHIC12-009). This grant supported the Partnerships for a Healthier

Charles County's Chronic Disease Prevention Team efforts to implement chronic disease and obesity prevention programs identified in the Charles County Health Improvement Plan.

Frederick County Health Department (LHIC12-010). This grant supported programs to address six priorities identified by the Frederick County Health Care Coalition's Local Health Improvement Plan: 1) mental health, 2) affordable dental care, 3) access to care, 4) wellness and prevention, 5) health inequities, and 6) early childhood growth and development.

Garrett County Health Department (LHIC12-011). This grant supported a program to increase access to healthy foods and reduce obesity in adults and teens.

Harford County Health Department (LHIC12-012). This grant supported the development and implementation of a marketing campaign to promote healthy eating, active living, and tobacco cessation with specific attention to reaching minority populations.

St. Mary's County Health Department (LHIC12-016). This grant supported the implementation of a smoking cessation social marketing campaign in the low-income population of St. Mary's County and to recruit and assist local employers with the adoption of tobacco-free workplace policies.

Washington County Health Department (LHIC12-017). This grant supported the implementation of a county health needs assessment to identify issues for which changes in the health care system can improve both patient care and preventive services.

Harford County Health Department (12-001). This grant supported the addition of comprehensive care coordination and community outreach to existing family planning/reproductive health services. The comprehensive program targeted low-income, minority women and health services and interventions to reduce infant mortality rates.

Tri-State Community Health Center (12-002). This grant supported a collaborative program to provide OB/GYN and postnatal care services through Tri-State providers and home visiting services through the Allegany County Health Department staff.

Walnut Street Community Health Center (12-004). This grant supported the expansion of the Healthy Smiles in Motion, a mobile dental van program, in Hagerstown.

Bel Alton (12-005). This grant supported a program which provided comprehensive dental screenings and oral health education to children in eight elementary schools in Charles, St. Mary's, and Calvert Counties.

Lower Shore Clinic (12-007). This grant supported a program to add primary care services to an existing behavioral health care clinic. The program provided regular physicals, preventative services, and chronic disease management for individuals with existing mental health or substance use disorders.

Walden Sierra, Inc. (12-013). This grant enabled Walden Sierra to co-locate behavioral health services with primary care providers and serve low-income and uninsured individuals with behavioral health disorders. Walden partnered with Greater Baden Medical Services and Medstar St. Mary's Hospital to provide primary care and clinical space for Walden Sierra outpatient services.

St. Mary's County Health Department (11-001). This grant supported a program which provided individual and group reproductive health and family planning counseling and multi-vitamins with folic acid to women of child-bearing age, as well as pregnancy tests and up to three months of birth control.

Allegany County Health Department (11-003). This grant supported a program that provided post-partum case management services to women who use substances during pregnancy. Services included drug/alcohol rehabilitation and instruction for providing care to substance affected newborns.

Choptank Community Health System (11-004). This grant supported a partnership between CCHS and the Chester River Hospital Center to provide pediatric dental surgery services in Kent County, a Medically and Dentally Underserved Area (MUA).

Health Partners (11-005). This grant supported a dental program and transportable dental unit to serve the uninsured and underinsured residents of Charles County.

Access Carroll (11-006). This grant supported a new full-time family dental clinic as part of the Access Carroll integrated care model.

West Cecil Community Health Center (11-007). This grant supported the addition of behavioral health services at the FQHC's site in Conowingo.

Greater Baden Medical Services (11-012). This grant supported the opening of a new FQHC site in Waldorf that provided access to primary care services for low-income individuals.

Calvert Healthcare Solutions (11-014). This grant expanded the grantee's capacity to provide primary health care services and linkage to service supports in Calvert County. The grant supported an increase in service hours for primary care and mental health services, the creation of a formal referral consortium with community agencies, and an increase in access to prescription assistance programs.

Garrett County Health Department (10-004). This grant supported the expansion of the health department's Nurse-Family home visiting program, which provided services throughout pregnancy and through the first two years of the child's life.

Dorchester County Health Department (09-005). This grant supported the operations of a SBHC in Dorchester County.

Frederick County Health Department (09-006). This grant supported the opening of a new SBHC at Hillcrest Elementary. This grant supported primary care services, links for students and families to medical homes, oral health screenings, and dental fluoride varnishes.

Harford County Health Department (09-007). This grant supported a SBHC program at four elementary schools in the county. The CHRC's grant supported expansion of primary care and mental health services at the SBHCs for students and their families, particularly those lacking access to care.

Washington County Health Department (09-009). This grant supported the expansion of mental health services at the health department's three SBHCs. The grant also helped to support the evaluation and implementation of a software system to improve

student/patient tracking and improve billing and collections for services.

Carroll County Health Department (09-011). This grant funded the Best Beginnings Program, an interagency prenatal care program that targets women who are low-income, uninsured, and underserved residents of Carroll County.

Mid-Shore Health System (09-014). This grant supported a telemedicine initiative for youth enrolled in the 60-day inpatient substance use treatment at the Jackson Unit in Allegany County. The program enabled families to participate in treatment by addressing transportation barriers.

Somerset County Health Department (09-017). This grant provided support for a program providing assessment and counseling services to individuals with addiction and mental health related issues. The program involved a collaboration between Eastern Shore Psychological, Maple Shade, and Lower Counties Community Services.

Upper Chesapeake Healthlink (09-018). This grant supported the integration of on-site mental health services and medication management in a primary care setting.

Allegany County Health Department (08-001). This grant supported expansion of the existing dental program capacity, improving access to preventative health services and oral health education for low-income children and their families.

Carroll County Health Department (08-003). This grant funded a program that supported two pediatric dental programs. The first program expanded access to pediatric dental care by extending the dental clinic hours. The second program piloted an off-site Fluoride Varnish Program for children enrolled in the county Head Start program.

Choptank Community Health System (08-004). This grant provided support to expand the Choptank dental program. Funds were used to enhance a new seven-chair dental facility in Goldsboro.

Garrett County Health Department (08-005). This grant supported the Program Smiles program, which provided dental care to low-income and uninsured

adults at community-based dentists who provided/donated care at the health department dental clinic or pro bono care.

Harford County Health Department (08-006). This grant supported Harford's efforts to provide dental services to low-income and underinsured/uninsured children.

Wicomico County Health Department (08-007). This grant supported the relocation and expansion of the WCHD Village Dental clinic to improve access and increase its capacity to serve county residents.

Allegany County Health Department (08-008). This grant enabled the Allegany County Health Department to purchase and implement a system which helped to improve the efficiency of the department's patient records and administration while maintaining compliance to HIPAA standards.

Choptank Community Health System (08-010). This grant supported the Choptank electronic health record system deployment to all the health center sites and locations, including final planning, testing and infrastructure building. Grant funds were utilized to provide software and staff IT training.

Walnut Street Community Health Center (08-012). This grant supported implementation of an integrated practice management, electronic dental records, and electronic medical records system.

Junction, Inc. (08-014). This grant supported psychiatric services for adolescents and young adults with co-occurring mental health and substance use disorders. Services provided included psychiatric mental health and medication management services.

Harford County Health Department (08-015). This grant supported the Hope Program, a re-entry program which provided free drug treatment, counseling, medical, and mental health care to those incarcerated at the Harford County Detention Center and continued those services after release.

Way Station (08-016). This grant supported the implementation of Integrated Dual Disorders Treatment (IDDT) and the development of Dual-Diagnosis Capability to better serve individuals with co-occurring substance addictions.

Allegany Health Right, Inc. (08-017). This grant supported a program to provide dental services for low-income residents with an urgent or developing dental problem.

Atlantic General Hospital (08-021). This grant enabled Atlantic General Hospital to open a behavioral health center to deliver services in an ambulatory care setting, targeting individuals using the hospital's emergency department for behavioral health issues.

Upper Chesapeake Health (08-024). This grant supported the development of a comprehensive ED diversion program to redirect uninsured patients away from using emergency rooms for non-emergent visits towards a medical home for primary and preventative care, as well as linking them to a comprehensive community-based continuum of care.

Queen Anne's Health Department (08-027). This grant supported a program to provide the resources for prenatal care for uninsured and undocumented foreign-born women and provide transportation to and from medical appointments, as well as linkages to other resources in the community.

Access Carroll (07-001). This grant supported an expansion of care coordination to ensure timely referrals for specialty care services and improve the organization's overall efficiency.

Calvert Memorial Hospital (07-004). This grant supported improving access to health care services for low-income and uninsured residents of Calvert County by increasing the capacity of the Twin Beaches Community Health Center, increasing access to the case management, and providing supplemental payments to specialists and an area pharmacy to cover the gap between patients' sliding fee scale payments and actual costs.

Frederick Community Action Agency (07-006). This grant supported the Access to Care Program, which provided primary health care services to low-income, uninsured adults and children in Frederick County.

Health Partners (07-007). This grant supported expanding the grantee's capacity to serve low-income un/underinsured residents in Charles County.

Tri-State Community Health Center (07-010). This grant supported a collaborative program between the grantee, Allegany Health Right, and Western Maryland Health System to integrate community-based mental health and substance use services with somatic services for uninsured adults.

Walnut Street Community Health Center (07-012). This grant supported the Improving Patient Care Program at WSCHC health facility. The program incorporated behavioral health services within the Center's established family practice.